

MINISTER OF THE INTERIOR, FRANCESCO COSSIGA, WHICH HE ATTENDED AS A CONSULTANT FOR TWO WEEKS, THE CONSENSUS WAS THAT THE TERRORISTS HOPED TO PROVOKE SUCH REPRESSIVE MEASURES THAT THE CONDITIONS OF CIVIL WAR WOULD DEVELOP. THIS LED TO THE CONCLUSION THAT "IT WAS IMPORTANT TO DEMONSTRATE THAT THE ITALIAN STATE COULD FUNCTION EFFECTIVELY IN THE PRESENCE OF THIS CRISIS," DR. PIECZENIK SAID IN AN INTERVIEW.

(SUBHEAD) 'NO MAN IS INDISPENSABLE'

IT WAS ALSO ESSENTIAL TO DEMONSTRATE, HE CONTINUED, THAT ALTHOUGH MR. MORO, WHO HAD BEEN PRIME MINISTER IN FIVE ADMINISTRATIONS, "WAS AN EXTREMELY IMPORTANT MEMBER OF THE SYSTEM, HE WAS NOT INDISPENSABLE - THAT NO MAN IS INDISPENSABLE TO THE VIABILITY OF THE NATION-STATE." THIS PRINCIPLE WAS NEVER DIRECTLY TESTED, HE SAID, BECAUSE THERE WAS NO DIRECT CONTACT BETWEEN THE KIDNAPPERS OF MR. MORO, AND THE GOVERNMENT.

"IN THE HISTORY OF MODERN TERRORISM THIS WAS THE FIRST TIME A SENIOR STATESMAN WAS KIDNAPPED FOR CLEAR POLITICAL PURPOSES WITHOUT ANY SPECIFIC DEMANDS AND AN ALMOST NONEXISTENCE OF COMMUNICATIONS," DR. PIECZENIK SAID. "IT IS ALSO THE STRONGEST ATTEMPT WE IN THE WESTERN WORLD HAVE SEEN BY TERRORISTS TO DESTABILIZE A DEMOCRACY. IN MY OPINION IT UNCLASSIFIED

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HASN'T WORKED."

HE NOTED THAT THE ONLY COMMUNICATIONS FROM THE RED BRIGADES CONCERNING MR. MORO HAD BEEN TYPEWRITTEN ANNOUNCEMENTS, MESSAGES TELEPHONED TO NEWSPAPERS AND LETTERS IN HIS HANDWRITING. THE MAIN DEMAND INDICATED IN THE MORO LETTERS BUT NEVER DIRECTLY COMMUNICATED WAS FOR THE RELEASE OF 14 RED BRIGADE MEMBERS ON TRIAL IN TURIN. AS A RESULT NO NEGOTIATIONS WERE POSSIBLE, HE SAID, ADDING THAT THE COURSE AGREED UPON UNDER MR. COSSIGA WAS NOT TO BOW TO THE DEMAND FOR THE RELEASE OF TERRORIST PRISONERS BUT TO CONSIDER DISCUSSION OF RANSOM.

OF MR. MORO, HE SAID, "HE WAS NOT SACRIFICED FOR A POLICY." HE SAID HE CONSIDERED THE CABINET'S COURSE OF ACTION "BOTH DIFFICULT AND COMMENDABLE."

(SUBHEAD) EXPERIENCE AS A NEGOTIATOR

THE 34-YEAR-OLD DR. PIECZENKI WAS TRAINED IN PSYCHIATRY AT HARVARD AND IN POLITICAL SCIENCE AT THE MASSACHUSETTS INSTITUTE OF TECHNOLOGY. THE ITALIAN GOVERNMENT, AWARE OF HIS

EXPERIENCE AS A NEGOTIATOR IN TERRORIST INCIDENTS, RE-

QUESTED HIS ASSISTANCE AS A CONSULTANT. HE HAD PARTICIPATED, AMONG OTHERS, IN THE CRISIS-MANAGEMENT OPERATIONS IN WASHINGTON IN MARCH 1977 INVOLVING RAIDS AND THE SEIZURES OF HOSTAGES BY HANAFI MUSLIMS AND THE HIJACKING OF A PLANE FROM NEW YORK BY CROATIAN EMIGRES IN 1976.

THE ITALIAN GOVERNMENT ALSO CALLED IN SPECIALISTS FROM WEST GERMANY AND BRITAIN.

DESPITE A SERIES OF TERRORIST ACTIONS, ESPECIALLY BOMBINGS AND KIDNAPPINGS, IN THIS DECADE, ITALY LACKED A COMPREHENSIVE STRATEGY AND OPERATIONAL CAPABILITY FOR DEALING WITH UNCLASSIFIED

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TERRORISTS AT THE TIME OF THE MORO AMBUSH, CARTER ADMINISTRATION OFFICIALS SAY. DR. PIECZENIK SAID THAT HE HAD BEEN ADVISED THAT ITALY WAS IN THE PROCESS OF DEVELOPING POLICE ANTITERRORIST SQUADS AND THAT HIS TALKS IN ROME CONVINCED HIM THAT THE ITALIANS WERE IN THE PROCESS OF DEVELOPING CRISIS-MANAGEMENT TECHNIQUES.

NOTING THAT THERE HAD BEEN A HINT OF WEST GERMAN TERRORIST INVOLVEMENT IN THE MORO KIDNAPPING, HE SAID THAT THE CASE SHOWED "A NEED FOR ALLIES TO WORK MORE CLOSELY ON INTERNATIONAL TERRORIST PROBLEMS."

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Message Attributes

Automatic Decaptioning: X
Capture Date: 01 jan 1994
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: PRESS COMMENTS, CONSULTANTS, TERRORISTS, GOVERNMENT REACTIONS
Control Number: n/a
Copy: SINGLE
Draft Date: 23 apr 1978
Decaption Date: 01 jan 1960
Decaption Note:
Disposition Action: n/a
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment:
Disposition Date: 01 jan 1960
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1978STATE103889
Document Source: CORE
Document Unique ID: 00
Drafter: PFKENNEDY
Enclosure: n/a
Executive Order: N/A
Errors: N/A
Expiration:
Film Number: D780173-0731
Format: TEL
From: STATE
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1978/newtext/t19780426/aaaaavxk.tel
Line Count: 150
Litigation Code IDs:
Litigation Codes:
Litigation History:
Locator: TEXT ON-LINE, ON MICROFILM
Message ID: 39e0c9a8-c288-dd11-92da-001cc4696bcc
Office: ORIGIN SS
Original Classification: UNCLASSIFIED
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 3
Previous Channel Indicators: n/a
Previous Classification: n/a
Previous Handling Restrictions: n/a
Reference: 78 SHIRAZ 4
Retention: 0
Review Action: RELEASED, APPROVED
Review Content Flags:
Review Date: 19 apr 2005
Review Event:
Review Exemptions: n/a
Review Media Identifier:
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
SAS ID: 2876226
Secure: OPEN
Status: NATIVE
Subject: NYT STORY
TAGS: PINS, US, IT
To: ROME
Type: TE
vdkgvwkey: odhc://SAS/SAS.dbo.SAS_Docs/39e0c9a8-c288-dd11-92da-001cc4696bcc
Review Markings:
Sheryl P. Walter
Declassified/Released
US Department of State
EO Systematic Review
20 Mar 2014
Markings: Sheryl P. Walter Declassified/Released US Department of State EO Systematic Review 20 Mar 2014